

Item	Subject	Detail			
1	Contextual Description	Ballarat Clarendon College is an independent, co-educational day/boarding school affiliated with the Uniting Church. It has 1410 students enrolled including 150 boarders (75 boys/75 girls) from rural Victoria, NSW & SA and a small number of overseas students. 14% of our students come from households where English is the second language.			
		The focal point of the school is the students. The role of the school is to support students as they engage in the process of creating their future. We develop a clear understanding that their paths through life depend on their choices and that the path leads to opportunities for new choices. We cultivate an awareness of current reality while encouraging, stretching and supporting their dreams.			
		Throughout a student's time at Ballarat Clarendon College our focus is to maximise their competence, skills and capacity so that, at the end of their time at the school, when they stand on the threshold of their future, they can choose their "heart's desire".			
		The school works closely in partnership with parents and home, recognising the potential of alignment of values and attitudes within the community, particularly to do with learning. Parents are regarded as close and critical partners.			
		We recognise that, in order to make informed choices, all students require excellent teaching and learning, inspiring ideas and thinking and exposure to a breadth of experiences. Challenges and failures are a part of life and offer learning opportunities.			
		The school is focused on learning as its prime mission; learning in all contexts. Each student's progress in all facets of development is closely monitored. The environment is one where it is safe to learn. Indeed, learning is the main game, but not mutually exclusive from having fun.			
		High expectations exist for every person in the community. It is expected every student can learn and will learn. In order for this to happen, there are equally high expectations on staff.			
		Students are expected to share responsibility for their progress and to know that effort is not only important, but non-negotiable.			
		We help students discover who they are, who they want to be and how to get there.			
2	Teacher Attendance	Teacher attendance in 2015 was 98.6%.			
3	Teacher Retention	84.6% of the teaching resource of the College in 2014 was retained for 2015.			
4	Teacher Qualifications	Qualifications of all staff in 2015 are listed at Appendix 1.			
5	Expenditure and teacher participation in professional learning	Participation in an extensive program of support and learning is an integral part of the professional expectations for all staff. Average expenditure per teacher on professional learning in 2015 was \$1,304.			



Key	Student Outcomes								
6	Student Attendance	Overall student attendance in 2015: 93.3%							
		Prep Year 4 Year 8 Year 12	90%	Year 5	91%	Year 2 Year 6 Year 10	91%	Year 3 Year 7 Year 11	94% 92% 92%
		Students who are absent from school negotiate catching up on missed instruction and associated work, either while absent or upon their return. When students are aware they will be absent ahead of time, work is prepared to be completed before their return. Extended absences may mean students receive an adjusted grade and have the opportunity to attend other classes to access that aspect of learning.							
7	Proportions of Years 3, 5, 7 and 9 students meeting national reading, writing, spelling and numeracy benchmarks	Minimum Standards in Reading, Writing, Grammar and Punct						ctuation nal al al al ctuation al ctuation al	



8	Changes in benchmark
	results from last two
	years

In 2015, 100% of Year 3 students exceeded the National Minimum Standards for Reading. In 2014 and 2013 this figure was 98%.

In 2015, 100% of Year 3 students exceeded the National Minimum Standards for Writing. In 2014 and 2013 this figure was 100%.

In 2015, 95% of Year 3 students exceeded the National Minimum Standards for Spelling. In 2014 and 2013 this figure was 97%.

In 2015, 100% of Year 3 students exceeded the National Minimum Standards for Grammar & Punctuation. In 2014 and 2013 this figure was 98%.

In 2015, 100% of Year 3 students exceeded the National Minimum Standards for Numeracy. In 2014 and 2013 this figure was 97%.

In 2015, 96% of Year 5 students exceeded the National Minimum Standards for Reading. In 2014 and 2013 this figure was 98%.

In 2015, 96% of Year 5 students exceeded the National Minimum Standards for Writing. In 2014 and 2013 this figure was 100%.

In 2015, 94% of Year 5 students exceeded the National Minimum Standards for Spelling. In 2014 and 2013 this figure was 96%.

In 2015, 98% of Year 5 students exceeded the National Minimum Standards for Grammar and Punctuation. In 2014 and 2013 this figure was 98%.

In 2015, 98% of Year 5 students exceeded the National Minimum Standards for Numeracy. In 2014 and 2013 this figure was 100%.

In 2015, 96% of Year 7 students exceeded the National Minimum Standards for Reading. In 2014 and 2013 this figure was 99%.

In 2015, 94% of Year 7 students exceeded the National Minimum Standards for Writing. In 2014 this figure was 92% and in 2013 92%.

In 2015, 94% of Year 7 students exceeded the National Minimum Standards for Spelling. In 2014 and 2013 this figure was 93%.

In 2015, 97% of Year 7 students exceeded the National Minimum Standards for Grammar and Punctuation. In 2014 and 2013 this figure was 97%.

In 2015, 98% of Year 7 students exceeded the National Minimum Standards for Numeracy. In 2014 and 2013 this figure was 100%.

In 2015, 98% of Year 9 students exceeded the National Minimum Standards for Reading. In 2014 and 2013 this figure was 99%.

In 2015, 91% of Year 9 students exceeded the National Minimum Standards for Writing. In 2014 and 2013 this figure was 96%.

In 2015, 94% of Year 9 students exceeded the National Minimum Standards for Spelling. In 2014 and 2013 this figure was 89%.

In 2015, 96% of Year 9 students exceeded the National Minimum Standards for Grammar and Punctuation. In 2014 and 2013 this figure was 96%.

In 2015, 99% of Year 9 students exceeded the National Minimum Standards for Numeracy. In 2014 and 2013 this figure was 98%.



9	Value Added	Evidence of value adding is demonstrated through indicators such as VCE results where Ballarat Clarendon College has rated consistently in the top 10 schools in Victoria as measured by the percentage of study scores over 40.
		The College was also named by The Weekend Australian as the Number 1 Regional School in Australia in 2015 as measured by the NAPLAN results.
		ACARA also identified the College as having demonstrated "substantially above average gain in NAPLAN results".
		In the 2014 ISV LEAD Report, the Year 12 Exit Survey placed the College in the top 10% for all schools in the survey. Ballarat Clarendon College has recently developed a career path for teachers that recognises, supports and rewards excellent teaching practice.
		Expert teachers who wish to remain teaching no longer have to move into administrative roles to further develop their careers.
10	Average standardised assessment results for Year 9 students.	In the 2015 Year 9 NAPLAN: In Reading, 35% of students were above the top 10% in Victoria; 85% of students were above the State mean. In Writing, 31% of students were above the top 10% in Victoria; 81% of students were above the State mean. In Spelling, 29% of students were above the top 10% in Victoria; 84% of students were above the State mean. In Grammar and Punctuation, 48% of students were above the top 10% in Victoria; 88% of students were above the State mean. In Numeracy, 51% of students were above the top 10% in Victoria; 91% of students were above the State mean.
11	Senior secondary outcomes	Student median ATAR at VCE 2015 was 89.45 48% of students achieved a VCE ATAR higher than 90. 7% of students completed VET subjects. In the subjects producing a numerical result the average scaled study score was 38.5.
12	Proportion of Year 9 students retained to Year 12	80% of students enrolled at the College in Year 9 in 2012 completed Year 12 in 2015.
13	Post-school destinations	Of the students in Year 12 in 2015: 99% enrolled in tertiary study (university or TAFE/VET) 16% deferred their tertiary study 1% commenced Apprenticeships/Traineeships 100% of students received a tertiary offer.



Sati	sfaction						
14	Parent/Student/ Teacher satisfaction	In the 2014 Independent Schools of Victoria LEAD Survey, Ballarat Clarendon College displayed the following results as compared with participating schools:					
	 Teacher quality was in the upper quartile Goal Alignment was in the upper quartile Parents' perceptions were in the upper quartile Students' (Years 5-9) perceptions were in the upper of Year 12 Exit Students' perceptions were in the upper School Leaders' perceptions were in the upper quartile 						
15	Workforce Composition	Teachers Gender Female		Non-teache 61.5% Female		hers 75.4%	
		Condo	Male	38.5%	Male	24.6%	
		Age			60+ 50 - 59 40 - 49 30 - 39 < 30	26.3%	
		Years of Service	30+ 20-29 10-19 5-9 < 5	24.6%	30+ 20-29 10-19 5-9 < 5	0.0% 1.8% 8.8% 29.8% 59.6%	



SENIOR STAFF

Principal: Shepherd, David - MEdStud, BSc(Hons), DipEd Mon

Deputy Principal: McClure, Jan - OAM, MEd, BSc, DipEd Melb

Co-Head of Senior School: Parker, David - BEd Rusd

Co-Head of Senior School: Brady, Laura - MArt, BA(Hons) NUI, DipEd Melb

Co-Head of Yr 9/10 School: Struth, David - BSSc Deakin, GradDipEd UB, MT LaTr

Co-Head of Yr 9/10 School: Bourke, Jennifer - BAppSc (Environ Mgt), DipEd UB

Co-Head of Middle School: Moloney, Shaune - BEd UB

Co-Head of Middle School: Smith, Reid - MEd, GradDipEd (Sec), BSc(Biomed) (Mon)

Co-Head of Junior School: Brown, Chris - MEd, BEd, GradDipEdAdmin, DipTeach

Co-Head of Junior School: Belcher, Steven - MEd, BMus, BEd(Hons) Melb, AMusA

Head of King Island campus: Caldwell, Luke - BA (Outdoor Ed), GradDipEd

Head of ELC: Jacox, Annie - BEd, MA (Sociology of Ed)

Head of English/Literacy P-12: McGie, Jennifer - MEd Melb, GradDipEd, BA(Hons) Melb

Head of Mathematics: Ashman, Gregory - MA (Natural Science)

Director of School Operations: Stansbie, Nicholas - MEdMan, PGCE, BSc(Hons)

Business Manager (Finance): Elliott, Meleessa - BBus UB, CPA

Business Manager (Operations) Burns, Robert

Human Resources Manager: Grove, Teresa - LLM (Workplace Law), BMus, GradDip (HR), GradDip (Financial Markets) SIA

TEACHING

Addison, Juliana - MA(Comms), BA(Hons), GradDipEd

Anderson, Jillian - HDT(SAC)

Allinson, Emily - BA (Life Science) (Hons), PGCE

Aylan-Parker, Jennifer - **BA**(Arts), **GradDipAppLing**, **DipEd** (Melb)

Austin, Emily - MTeach, BA (Hons), GradDipEd

Barlow, Sarah - BMus Melb, GradDipEd Monash

Barnes, Jane - BEd, BVA

Bashford-Leger, Samantha - **BA(Hons)** (English), **PGCE**

Belcher, Anne - BMus (Melb), GradDipEd

Blenkhorn, Hannah - PGCSc, BSc

Boatman, Andrew - BSc, MBus VUT, GradDipMgt ACSC, GradDipEd ACU

Bristow, Susan - MA, PGCE, BArts (Fine Arts)

Bunting, Adrian - BA(Hons) (EngLit), PGCE

Burton, Holly - **BEd(Hons)**

Cachia, Michael - LLB, PGCE

Calleja, Christopher - B.ApSci (Hons), MTeach (Sec)

Carbone, Jessica - BA (MusThPerf) UB, BEd Deakin

Cartwright, Katherine - BA(Hons), PGCE (Primary), Post GradDip (Early Childhood Teaching) RMIT

Churchill, Mark - GradDipEd, DipAppSc, AssDipAppSc, DipApSc(Agric), GradDipEd(Agric)

Collenette, Emma - BSc (Hons) (Geography), PGCE

Connell, Cheryl - BSc (Hons) (Mathematics), PGCE (Secondary Mathematics)



Connolly, Rebecca - MAEd, BSc

Corbett, Marian - BA (Hons), MTeach (Secondary)

Couzens, James - BA, BTeach(Hons) Melb

Cowan, Kristie - BEd

Curtain, Tessa - MTeach, BESS

Drozdowski, Vicki - BA, GradDipEd (Secondary)

Ellis, Clare - BA (Politics and International Studies), GradDipTch

Emery, Louise - BMus(Hons), GradDipEd

Eppingstall, Ken - BEd, DipTch UB

Esdale, Colin - BEd UniSA, SACAE

Evans, James - BEd, BTeach UB

Evans, Megan - BEd(Hons)(PE) UB

Fields, Stephan - BA(Hons), PGCE, PostGradDipEdMgt

Fitzpatrick, Emily - BA (English/History), GradDipEd

Fritch, Daniel - BEd (Maths/Physics) NU

Gadsby, Katie - BA (Hons), QTS

Gerardi, Vicki - DipEd, DipFA

Goodwin, John - PhD (Philosophy), BSc (Hons)

Gordon, Wendy - DipTeach (Speech Therapy), RSA Cert (TEFLA), BEd

Graham, Hayley - MEd Melb, GradDipEdAdmin Melb, BA Melb, GradDipEd Melb

Green, Michelle - BA(VisArts) UB, GradDipEd UM

Hackwill, Kyle - BMus Melb, AMusA AMEB

Harbour, Jenny - **BEd, DipTeach** BCAE, Cert 3 Childrens Services

Harrop, Michael - **DipEd** (Drama/Eng), **BA** (Drama/Eng)

Hart, Sarah - BSc (Nutrition), DipTeach Melb, Cert IV (Assessment and Workplace Training)

Hawkins, Tamara - BA (Hons) (Modern Languages), PGCE

Hay, Benjamin - BA (History & International Relations), LLB, GradDip Teaching

Heaton, Olivia - BA (Spanish), MA (Teaching - Secondary)

Hehir, Emily - GradDipTeach (Secondary), BA(Media), LLB(Hons), DipModLang (Japanese)

Henderson, Ross - BAppSc UB, GradDipEd ACU

Hill, Joanne - BEd Melb, GradDip(MathEd) Melb

Holloway, Matthew - BChem, PGCertChem

Holmes, Adelle - BSc Melb, DipEd Melb

Hutchins, Jason - BEd (Phys Ed)

Ince, Leonie - MEd, BEd, DipEd

James, Andrew - BE (Mech) Melb, GradDipEd BCAE

Kavenagh, Charlotte - BA (English/Psychology), GradDipEd (Secondary)

Kennedy, Masako - PhD, MEd, BEd, GradDipEd(Secondary)

King, Jacqueline - BA, MA (Teaching)

King, Josh - BEd (Physical Education)

Knell, Alexandra - BA (Hons), Dip Ed (Secondary)



Livingston, Peter - BA, GradDipEd

Lovel, Ian - BEd Rusd

Macdonald, Leah - BAppSc, DipEd(Sec)

Macgowan, Brad - BEd UB

Macgowan, Jessica - BEd

MacLean, Catherine - **BEd** (Physical Education)

MacLennan, Natasha - BOutdoor Education (Extended), GradDip (Teaching)

McDonald, Amelia - BA/BEd

McDonald, Grace - BNutrDiet, MTeach

McDonough, Meghan - BA (Science), DipEd

McIntosh, Shawnee - BEd (Early Childhood & Primary)

Moloney, Amanda - BEd (Phys Ed & Mathematics)

Moneghetti, Denis - BAppSc BCAE, DipEd, CertSchMkt CMS, MBA UB

Moriarty, Claire - BE (Hons)/BSc, BTeach

Morley, John - BSc (Astrophysics), PhD (Astrophysics)

Murnane, Peter - DipTeach

Naughton, Benjamin - BSc, PGCE

Orcheston-Findlay, Jennifer - BSc (Biological Science) (Hons), PGCE (Secondary Biology)

Parker, Emma - BNutSc, GradDipEd

Parkin, Christine - BSc. (Chemistry) (Hons), PGCE

Pohl, Caitlin - BSc, GradDipEd

Polanske, Ginelle - BEd (Melb)

Poliness, Jennifer - TPTC

Randles, Meghan - BA, DipEd (Secondary)

Rees, Chloe - BA (Communication & Design), GradDipEd

Robbins, Chantelle - MTeach, BA (History & English)

Robson, Mark - BComm, MTeach

Roffe-Silvester, Henry - MEng, GradDip

Rollinson, Annette - MSc, BSc (Hons), PGCE

Rollinson, James - BSc, PGCE

Roso, Philippa - MTeach (Primary), BA (Criminology & Political Science)

Sanders, Sandra - BA RMIT, GradDipEd Melb, GradDipVC Melb

Schomburgk, Richard - MEdMan Flind, BEd Adelaide

Schuler, Christine - GradDip (Secondary Education), GradDip(Music)

Scott, Julia - Teaching (English & Biology), PostGrad (Psychology)

Scruby, Mark - BA(Hons) (English Lit), PGCE, PDEL

Segrave, Chris - BComm Melb, GradDipEd Latrobe

Shillington, Melita - BAppSc, DipEd

Smith, Jaclyn - BEd (Primary)

Smith, Judith - BEd, DipPE Melb

Stephens, Paul - GradDipEd, DipTeach



Stevens, Wendy - BEd, BTeach (Early Childhood), GradDipPsychStud

Stewart, Andrew - MEd ECU, BA UniSA, DipEd LaTr

Tischler, Jennifer - BEd Monash, BA Monash

Trollope, Ellie - BEd

Trubody, Martin - BSc(Hons) (Biomedical Sciences), PGCE

Van Dyk, Monica - MTeach, BA

Vellekoop, Laura - BEd (Phys Ed), Grad Dip Outdoor & Env Ed, Med

Versteegen, Christopher - BEd

Walsh, Kirsty - BEd(Hons)

Whitlock, Sophie - BA, DipEd

Wilkinson, Benjamin - Cert III(Tourism), Cert III & IV (Outdoor Rec), BBus, GradDipEd, GradDipSportsBus

Williams, Alison - MTeach, BMgt (Marketing)

Williams, Hannah - BEd (Primary)

Wilson, Fiona - BEd (Music)

Wojtaszek, Sylwia - MMktingMgt, MEconomics, GradDipEd (Secondary)

Wood, Duncan - BSc (Geophysics), GradDipEd (Sec)

Yates, Sally - BA, BEd

Yau, Matthew - MEd Melb, MA Deakin, BA LaTrobe, DipEd Melb

Young, Lauren - BEd UB, ADipCBA, CICB

NON TEACHING

Armstrong, Shane

Auchettl, Cathy - Cert III (Childcare), Cert I (Integration)

Beaton, Judy - DipBus/Acc

Bedford, Kirsty - BComm Melb, DipEd Mon

Biggs, Catherine - BSocWk, MSocSc (Distinction)

Bishop, Lyn

Bourke, Marea

Cachia, Charles - Cert IV (OH&S), Comm Pool/Spa Water Maint, Dip Laboratory Operations

Carter, Cheryl - Cert III (Bus Admin)

Carter, Katrina - BEd, BTeach

Chambers, Angela - DipMgt

Conroy, Fiona - BNursing, DipAppSc (Nursing)

Corless, Shane

Coutts, Phoebe - BEd (Primary)

Crawley, Katie

Dekker, Vicki

Evans, Leona - BNursing

Foote, Rebecca

Foulkes, Katie - BSc, AdvDipMgmt, DipMgmt

Grant, Helen

Griffin, Dean - BSSc Latr



Hall, Alexander - MRes (Psychology), BSc (Psychology)

Hearnden, Allyson

Hill, Rachel - BOut&EnvEd, Cert IV (Training & Assessment), GradDip (Applied Learning)

Jones, Leanne - BNursing

Jackson, Heather - BSSc LIS (CSU), DipLib RMIT

Kaletsch, Penny - Cert III (Business), Cert IV (BusAdmin)

Kenny, Narelle - Diploma (Children's Services), Cert III (Children's Services)

Kopycinski, Sarah - Dip Child Services

Marks, Lauren - Cert II (Business)

Marshall, Christopher - BBus, BAppSc (AppChem), BAppSc (App Biol), DipComp, BComp, BComp(Hons)

Martin, Jane

McErvale, Bri-Amber - DipLIM UB, BAppSc (Lib&InfoMgt)

McIntosh, Helen - AssocDip Health Sc

McKindlay, Belinda - BEd, GradDip (Librarianship)

McLean, Julie - Dip (Child Services)

Memon, Sumaiya - BCom (Financial Accounting & Auditing), Mcom (Professional Accounting)

Morrell, John - BA UB

Murray, Paul - BSc (IT) Galway

Netherway, Joanne - Cert III (Children's Services)

Nolan, Renae - BA (Journalism)

Nunn, Bianca - BNursing

Ota, So

Peele, Ian - BComp

Prato, Christy

Rickard, Drew - Cert III & IV (Information Technology)

Roffe-Silvester, Emily - BA (Politics), Cert Fundraising

Ryan, Adam - BComp UB

Ryan, Sharni - Cert III (Children's Services) Cert IV in Education Support

Sainsbury, Max - Cert IV (Outdoor Recreation)

Schimpff, Annika

Spark, Marni

Sri Dargon, Brodie - BBus

Stansbie, Julia - BSc OptMan (Hons), BEd, GradDip (Counselling)

Takizawa, Natsumi - BA (Bachelor of Education for the Deaf)

Thomason, Michelle - BECS, GradDipInfoMgt, Cert IV (TrainAssess)

Thompson, Kate - Cert III (ComRec), Cert III (BusAdmin), Cert IV (BusAdmin)

Thompson, Linda

Twaits, Carly

Walker, Henrietta - AdvDipEng (Jeweller)

PERFORMING ARTS STAFF

Allan, Peter - BA



Carman, Kathryn - BA/BMus(Hons)

Clark, Dave - AssDipBus (Acc)

Clarke, Stacey - ACBA, CICBCert IV

Coward-Lemke, Constance - AMusA, LMusA

Deenick, Barry - BA, DipEd

De Vries, Jessica

Fry, Dani

Govan, Ian - AMusA

Govan, Kathryn - BA VCA, DipEd Melb

Kelly, Mary - AMusA, VMTA

Knight, Lauren - AMusA, OffSchulwerkLev2

Kriss, Lyndon

Kriss, Miriam - BA (Mus), AMusA

Meddings, Clive - DipPerfArt

Meddings, Nerida - BMus

Menegazzo, Adam - BSc, BA Latrobe

O'Brien, Claire - BECS

Powell, Penelope - LGSM UK, CertEd UK

Sheriff, Ingrid - BA/BMus Melb

Smith, Brendan - Bachelor of Music

Whitehead, Anna - MMus (Performance), Bmus

Williams, Geoffrey - MA (Modern Music Education)

BOARDING TUTORS

Downing, Harrison

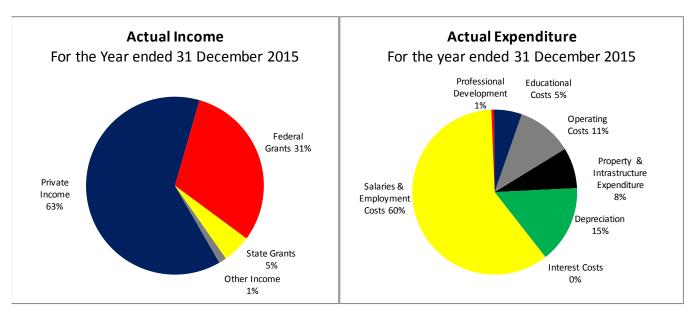
George, Susan - RN(Div1)

Weeks, Jennifer



Ballarat & Clarendon College ACN: 006 101 113

Financial Performance for 2015



The Surplus generated for 2015 is available for future capital improvements and debt servicing.

Budget for 2015

